



## Strategy Committee Minutes

27<sup>th</sup> May 2015 at 2.00pm, Turing Room, Informatics Forum

**Attendees:** Johanna Moore (Chair), Martin Wright, Perdita Stevens, Colin Stirling, Robin Hill, Colin Adams, Michael Fourman, Nigel Goddard, Jon Oberlander, Don Sanella, Murray Cole, Austin Tate, Anda Nicolson (Secretary)

**Apologies:** Dave Hamilton, Bob Fisher, Sethu Vijayakumar, Michael Rovatsos, Markus Guhe

	Summary	ACTION
1.	<p><b>Approval of Previous Minutes</b></p> <p>a) Minutes from the previous meeting dated 25<sup>th</sup> March 2015 were approved as a true representation of the meeting.</p>	
2.	<p><b>Matters arising from last meeting to carry forward:</b></p> <p>a) <b>Item 4:</b> Query raised as to outstanding funds in graduate school account. <b>Action:</b> AN to check with BF. <b>Completed. Funds have all been allocated.</b></p> <p>b) MF noted that Oxford have industry-funded studentships and that we should find out how to get involved in this area. <b>Action:</b> MF to get information about how this programme works at Oxford.</p> <p>c) <b>Item 5: Action</b> carried from SG to MF. MF to return figures on the growth rates of the top 5 performers in REF including the number of post-graduates and RAs per member of academic staff.</p> <p>All other actions are complete.</p>	<p>AN</p> <p>MF</p> <p>MF</p>
3.	<p><b>School budget</b></p> <p>The reforecast for next year is going to College on the 12<sup>th</sup> of June. The budget for next year will be, in cash terms, the same as this year. This is a cut in real terms when inflation is taken in to account.</p> <p>The impact of REF on Informatics is not good. Figures show that our Research Excellence Grant income will fall from £8m per year to £5m per year over the next three years. We had a large 4* component but SFC has cut the 4* multiplier. The per unit amount has gone down now it's being spread across more institutions.</p> <p>MW proposed a small working group on ways to grow overseas student numbers. <b>Action:</b> MW to create this group and convene a meeting. JO noted that ECA had a distinct marketing plan for overseas students. <b>Action:</b> JO to get information on this and report back to this committee.</p> <p>MF noted that we need to plan for what we do as fellowships finish. JO said that we have room for growth at Undergraduate level. This brings us four years of fee income. There is also room for expansion in the distance learning space.</p>	<p>MJW</p> <p>JO</p>
4.	<p><b>Changes to Knowledge Management and Knowledge Transfer</b></p> <p>Teresa Ironside has been replaced. Neil Heatley will be joining the School in August. Steve Scott leaves on the 5<sup>th</sup> of June. His direct reports in Commercialisation will be moved to Colin Adams. One of the portfolio managers will give support to Commercialisation. Pim will be reporting to Martin.</p> <p>JM noted that we need to review staffing in Portfolio Management. <b>Action:</b> JM and MW to</p>	<p>JM/MJW</p>

	meet and review this.	
5.	<p><b>Arrivals and departures (Staffing)</b></p> <p>An ad has been placed for a Robotics post to replace Margarita Chli.</p> <p>Chris Heunen will be arriving in October from Oxford. He brings with him a five year EPSRC Early Career Fellowship.</p> <p>Jim Bednar has left, although he's officially with us until the end of December.</p>	
6.	<p><b>Update on Chair of Cyber Security recruitment</b></p> <p>There are five candidates for this post. Talks will take place on the 23<sup>rd</sup> of June, with interviews on the 24<sup>th</sup>.</p>	
7.	<p><b>Summer graduations: request for information from the Principal</b></p> <p><b>Action:</b> MF to review REF output for examples and ask Peter Buneman for information.</p> <p><b>Action:</b> AN to collate responses from this committee by 5<sup>th</sup> June and send to College by 12<sup>th</sup> June. <b>Completed.</b></p>	<p>MF</p> <p>AN</p>
8.	<p><b>Any other business</b></p> <ul style="list-style-type: none"> <li>MW provided an update on the Appleton Tower recladding project. This is starting on 15<sup>th</sup> June and is to conclude by summer 2016. The decant of the Grad School to Forrest Hill is complete. The computer lab in the Drill Hall should be ready by the beginning of June. ITO will move once the exams are finished. <b>Action:</b> MW to collate any issues with AT cladding to take to the next project board.</li> <li>Steve Ewing has now left Informatics Ventures and they are looking for a new BDE.</li> <li>CA reported that his team is starting to work with academics on spinouts to see where research came from for REF impact.</li> </ul>	<p>MJW</p>
9.	<p><b>Date of next meeting</b></p> <p>1<sup>st</sup> July 2015 at 3pm in Turing Room.</p>	